

120 Front St East
2nd Floor
Toronto ON M5A 4L9
Canada

Enter the 12-digit control number to vote
online on wwwmy.ProxyOnline.com/gore

00001
Name
Street Address
City, Province, Postal Code
Country

Control Number:

#####

Your Vote Matters!

**Proxies submitted must be received by 5:00 p.m. (Eastern Daylight Time) on
October 20, 2025**

Voting is fast and easy – here's how to vote:

Online:



Go to the following website or scan the QR and then follow the voting instructions on the screen. You will require the 12-digit Control Number (located above) to identify yourself to the system.

www.MyProxyOnline.com/gore

Or scan the QR code



Phone:

Contact **Kingsdale Advisors** who can assist you with voting by telephone:

Toll free in North America - 1-866-581-1479

Call or Text - 1-647-251-9741

Provide the reference number:

Reference Number: #####



Mail:

Complete, sign, date your form of proxy and return it using the enclosed envelope to: Kingsdale Advisors, 120 Front St East, 2nd Floor, Toronto, ON M5A 4L9

I plan to **ATTEND** the Special Meeting of Members **IN PERSON**. ☐

To appoint a proxyholder please see the back page.

The Board unanimously recommends that Members vote FOR the Special Resolution

1. Special Resolution

For

Against

Voting on a special resolution, a copy of which is attached as Schedule A to the attached Management Proxy Circular (the "Circular"), authorizing, among other things, the filing of Québec Bill (as defined in the Circular) and the execution of the Organizational Agreement (as defined in the Circular) required to proceed to the previously approved Transaction (as defined in the Circular).

☐☐

SAMPLE

Appoint a Proxyholder

You can appoint Neil Parkinson, Chair of the Board of the Company, or in his absence, Andy Taylor, a Director and President and Chief Executive Officer of the Company, as your proxyholder, with full power of substitution, to attend and vote on your behalf at the Meeting. **Alternatively, you can choose someone else to represent you and vote on your behalf at the Meeting.**

☐ Please check off the box if you appoint Neil Parkinson, Chair of the Board of the Company, or in his absence, Andy Taylor, a Director and President and Chief Executive Officer of the Company, as your proxyholder, with full power of substitution.

If you appoint someone else to attend the Meeting and vote on your behalf, please print their name below.

Note: If completing the appointment box below YOU MUST send an email to goremember@kingsdaleadvisors.com or call 1-866-581-1479 by 5:00 p.m. (Eastern Daylight Time) on October 20, 2025, and provide Kingsdale Advisors with the name, phone number and email address of the person you are appointing. Kingsdale Advisors will use this information ONLY to add their name to the appointee list and confirm their attendance at the Meeting.

As proxyholder with full power of substitution, to attend and to vote in accordance with the following direction (or if no directions have been given), as the proxyholder sees fit (and all other matters that may properly come before the Meeting and any adjournment thereof).

Authorized Signature(s) – This section must be completed for your instructions to be executed.

If no voting instructions are indicated above, this Proxy will be voted FOR the Special Resolution

Signature

Date

Information regarding your proxy:

1. This proxy is solicited by or on behalf of the management ("Management") of Gore Mutual Insurance Company (the "Company") for **the Special Meeting (the "Meeting") of mutual policyholders (the "Members") to be held on October 30, 2025, at the Company's head office, 252 Dundas Street North, Cambridge, Ontario, N1R 5T3 at 3:00 p.m. (Eastern Daylight Time).**
2. Every Member has the right to appoint some other person of their choice, to attend and act on their behalf at the Meeting. If you wish to appoint a person other than the persons whose names are printed herein, please insert the name of your chosen proxyholder in the space provided on the reverse side of this form under "Appointment of Proxyholder".
3. If the mutual policy has been issued in more than one name, all of the named insureds must sign this proxy. If you are voting on behalf of a corporation or another individual, you may be required to provide documentation evidencing your power to sign this proxy with signing capacity stated.
4. This proxy should be signed in the exact manner as the name appears on the proxy.
5. If this proxy is not dated, it will be deemed to bear the date on which it is mailed by Management to the Member.
6. **The vote represented by this proxy will be voted as directed by the holder; however, if such a direction is not made in respect of any matter, the persons designated by Management intend to vote FOR the Special Resolution.**
7. The vote represented by this proxy will be voted or withheld from voting, in accordance with the instructions of the holder, on any ballot that may be called for and, if the holder has specified a choice with respect to any matter to be acted on, the vote represented by this proxy will be voted accordingly.
8. This proxy confers discretionary authority upon the proxy named herein to vote in respect of amendments to matters identified in the Notice or other matters that may properly come before the Meeting in accordance with their best judgment.
9. This proxy should be read in conjunction with the accompanying Notice of the Special Meeting of Members and Management Proxy Circular provided by Management. If you have questions about this proxy, please refer to page 3 of the Notice of the Special Meeting of Members and Management Proxy Circular for contact information.
10. This proxy or such other form of proxy should be completed, dated and signed and sent in the enclosed envelope to, Kingsdale Advisors, 120 Front St East, 2nd Floor Toronto, ON M5A 4L9, Canada.
11. **Proxies must be received by 5:00 p.m. (Eastern Daylight Time) on October 20, 2025, or, in the case of an adjournment of the Meeting, not less than the tenth day preceding the day to which the Meeting is adjourned.**
12. This proxy supersedes and revokes any proxy previously given in respect of the Meeting.

Member Communication Preferences

If you have received this by mail, it was sent in hardcopy as per your request. If you would like to receive future member communications electronically, please contact Kingsdale Advisors, our Member Engagement Specialist. The opt-in program toll free number is **1-877-659-1820** or via email at goremember@kingsdaleadvisors.com. Please provide your reference number (located at the top of the page of this form of proxy) and full name and address information. Alternatively, scan the QR code below and follow the instructions on the opt-in form online.



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